



Federal Emergency Management Agency
Washington, D.C. 20472

ADVISORY

MEMORANDUM FOR: Task Force Leaders
National Urban Search & Rescue Response System

FROM: *David A. Webb*
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Readiness, Response & Recovery Directorate

SUBJECT: Advisory – New York and Washington Terrorist Attack
All times are local time

Situation: At 0848 hours, September 11, 2001, American Airlines flight 11, a Boeing 767 en route from Boston’s Logan Airport, slammed into the north tower, 1 World Trade Center. Approximately 18 minutes later, at 0905 hours, United Airlines flight 175 hit the south tower, 2 World Trade Center. At 0943 hours a Boeing 757, en route from Dulles Airport crashed into the Pentagon. One of the Pentagon’s five sides subsequently collapsed. The south tower of the World Trade Center collapsed at 0959 hours and the north tower collapsed at 1024 hours.

Currently, as of 2359 hours, September 12, 2001 we have the following sixteen (16) task forces activated and at the following locations.

Task Force	Location	Status	Notes
MD TF-1	Pentagon	Activated	
TN TF-1	Pentagon	Activated	
VA TF-1	Pentagon	Activated	
VA TF-2	Pentagon	Activated	
CA TF-1	New York	Activated	
CA TF-6	New York	Activated	
CA TF-7	New York	Activated	
IN TF-1	New York	Activated	
MA TF-1	New York	Activated	
MO TF-1	New York	Activated	
OH TF-1	New York	Activated	
PA TF-1	New York	Activated	
FL TF-1	Point of Departure	Activated	Awaiting Orders
FL TF-2	Point of Departure	Activated	Awaiting Orders
TX TF-1	Point of Departure	Activated	Awaiting Orders
UT TF-1	Point of Departure	Activated	Awaiting Orders

We also have the following ten (10) task forces on an Alert status.

Task Force	Location	Status	Notes
AZ TF-1	Arizona	Alert	
CA TF-2	L.A. County	Alert	
CA TF-3	Menlo Park	Alert	
CA TF-4	Oakland	Alert	
CA TF-5	Orange County	Alert	
CA TF-8	San Diego	Alert	
CO TF-1	Colorado	Alert	
NV TF-1	Nevada	Alert	
NE TF-1	Lincoln	Alert	
NM TF-1	Albuquerque	Alert	
WA TF-1	Pierce County	Alert	

We have also modified and renamed the Incident Support Team (IST). Elements of the Red, White, and Blue are on location staffing the New York IST or the Pentagon IST. Initially the White IST was tasked for the New York response and the Red IST was tasked for the Pentagon incident. Modifications to the standard IST staffing had to be made due to a freeze on all commercial air travel at the time of the incident. Below are current IST Rosters.

Red (Pentagon) IST Roster

Name	Position
John Huff	IST Leader
Carlos Castillo	Deputy IST Leader- Night
Don Shawver	Safety Officer- Night
Mike McCarty	Safety Officer- Day
Ruben Almaguer	Operations Chief- Night
Buddy Martinette	Operations Chief- Day
Geoff Miller	Plans Chief
Rich Leap	Deputy Plans
Rob Patterson	Situation Unit Leader
Dennis Clark	Structure Specialist
Larry Collins	US&R Specialist
Clyde Buchanan	Logistics Chief- Day
Angel de la Fuente	Logistics Chief- Night
Buddy Eye	Comm. Unit Leader
Pete Friedman	Deputy Comm. Unit Leader
Keith Houfek	Comm. Unit Leader
Dr. Anthony Macintyre	Medical Unit Leader
Dr. Mike Olinger	Medical Unit Leader

FEMA US&R RESPONSE SYSTEM

ESF-9

SITUATION REPORT	Incident New York/DC	Operational Period September 13, 2001 0520	Reporting Unit ESF-9
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The following reports on Urban Search and Rescue activities for the period shown:

• **CURRENT SITUATION**

New York- OH TF-1, PA TF-1, IN TF-1, MO TF-1 and MA TF-1 have worked through the night with City of New York resources. IST is functioning well, liaisons are being developed with City of New York Resources.

Pentagon-VA TF-1&2 along with MDWEC are currently working. They are continuing recovery operations while making the building safe for continued operations through shoring efforts. The IST is continuing to support the efforts of the Arlington County Fire & Rescue personnel along with working side by side with the FBI/Law Enforcement. Fire operations have subsided and recovery has moved to the forefront.

• **CRITICAL ISSUES**

New York- Lack of adequate shower and laundry facilities.

Pentagon- Working with outside contractors to minimize the safety hazards associated with large hanging debris.

• **CASUALTY REPORT (Civilian/Federal)**

New York- Federal resources report no significant injuries or illness. Civilian casualties are anticipated to be high.

Pentagon- None

• **ACCOMPLISHMENTS**

New York- All eight (8) task forces have successfully deployed and are conducting search and rescue operations in support of City of New York resources.

Pentagon- Many victims have been recovered and removed from the building. Building continues to be shored up to make it safer for the emergency workers.

• **RESOURCES ASSIGNED**

New York- IST White, CA TF-1, IN TF-1, MA TF-1, MO TF-1, NJ State Asset, OH TF-1, PA TF-1

Pentagon- Three task forces are currently working on the structure, VA TF-1&2 and MDWEC.

• **PLANNED ACTIVITIES (next 24-72 hours)**

New York-Continuing search and rescue activities in support of City of New York Resources.

Pentagon- Continue to stabilize the building, work with outside contractor to remove large hanging debris and continue to search and recover victims.

• **ADDITIONAL INFORMATION**

New York- None at this time

Pentagon- Coordinating with the FEMA Public Affairs on site.

POUSE RADAR

White (New York) IST

Name	Position
Rick Martinez	IST Leader
Rick Warford	Deputy IST Leader
Don Hull	Safety Officer
Paul Bailey	Operations Chief
Fred Endrikat	Deputy Operations Chief
Alim Shariff	Planning Chief
Geoff Miller	Deputy Planning Chief
Glen Sekins	Situation Unit Leader
Jim Gruenberg	US&R Specialist
Andy Hubert	Logistics Chief
Rick McKinney	Deputy Logistics Chief
Frank McCarthy	Deputy Comm. Unit Leader
Dr. Hernando Garzon	Medical Unit Leader
Dr. Ken Miller	Deputy Medical Unit Leader
Hank Linscott	Transportation Unit Leader
Don Stutz	POA/Mob Specialist

As of the evening of September 12, 2001 the following task forces are working at the Pentagon Incident.

Task Force	Status
MD TF-1	Off site/resting
TN TF-1	Off site/resting
VA TF-1	Working on site
VA TF-2	Working on site

As of the evening of September 12, 2001 the following task forces are working at the New York Incident.

Task Force	Status
CA TF-1	Standing by at Javits Center
CA TF-6	Standing by at Javits Center
CA TF-7	Standing by at Javits Center
IN TF-1	Recon on site
MO TF-1	Recon on site
OH TF-1	Working on site
PA TF-1	Working on site
MA TF-1	Working on site

The White (New York) IST is currently set up at the Jacob K. Javits Center, 655 West 34th Street New York, NY 10001-1188. The Javits Center is located in Manhattan.

The Red (Pentagon) IST is currently set up on the south side of the building in the parking lot, near the damaged area. The IST is located in a central area with numerous other bases of operation.

Current Operations:

New York Operations: New York IST reports that task forces are currently performing a recon along with actively working on the site performing search, shoring and removal of victims. Those task forces not performing operations are resting/standing down.

Pentagon Operations: The Pentagon IST reports that task forces are currently performing active search, shoring, and victim removal operations. Those task forces not performing operations are resting/standing down. The IST anticipates no additional task force needs

Additional IST members are en route from College Station, TX via rental car to help staff the New York IST.

Future Operations:

Currently there are four (4) task forces activated and awaiting orders. A strategic plan for task force rotation and resupply was developed last night and will be communicated in a future advisory. The scope of this incident indicates this will be long term operation. Activated and alerted task forces are advised to maintain normal rest/work cycles as much as possible.

Our thought and prayers are with the friends and families of our colleagues on the New York Task Force, Fire and Police Departments who lost their lives in this devastating incident. All members of the National Urban Search and Rescue Response System are committed to bringing this tragedy to closure.

Required Action:

NONE